

Balance sheet for the sixth term

(As of March 31, 2025)

(Thousands of yen)

Item	Amount	Item	Amount
(Assets)		(Liabilities)	
Current assets	4,946,973	Current liabilities	1,170,016
Cash and deposits	372,236	Accounts payable	71,320
Accounts receivable	1,246,099	Non trade payable	310,683
Merchandise	968	Accrued expenses	584,199
Work in process	167,837	Advances received	48,142
Prepaid expenses	297,093	Deposits received	51,549
Advances paid	203,285	Income tax payable	52,393
Short-term loans receivable	2,631,913	Accrued consumption taxes	50,889
Others	33,276	Other current liabilities	841
Allowance for doubtful accounts	△5,734		
Non-current assets	1,021,167	Long-term liabilities	162,978
Property, plant, and equipment	196,447	Liability for retirement benefits	123,916
Building fixtures	143,382	Asset Retirement Obligations	39,062
Tools, furniture and fixtures	306,064		
Construction in progress	56,432		
Accumulated depreciation	△309,431	Total liabilities	1,332,993
Intangible fixed assets	619,409	(Net Assets)	
Telephone subscription rights	714	Shareholders' equity	4,635,146
Software	480,656	Common stock	100,000
Software in progress	131,919	Capital surplus	973,998
Other intangible fixed assets	6,119	Capital reserve	317,274
		Other capital surplus	656,724
Investments and other assets	205,311	Retained earnings	3,561,148
Long-term prepaid expenses	114,189	Legal retained earnings	40,342
Deferred tax assets	91,122	Other retained earnings	3,520,806
		Voluntary reserve	1,300,000
		Retained earnings carried forward	2,220,806
Total assets	5,968,140	Total net assets	4,635,146
		Total liabilities and net assets	5,968,140